

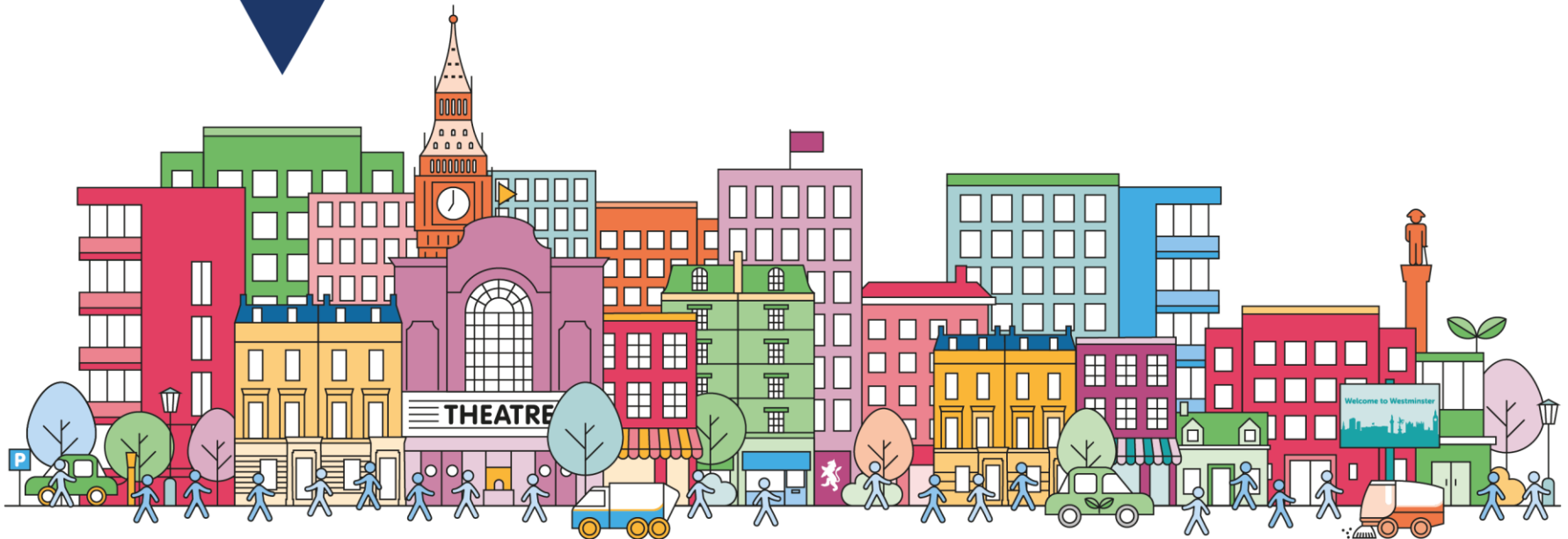


City of Westminster

City
for
All

Budget and Performance Task Group

24th September

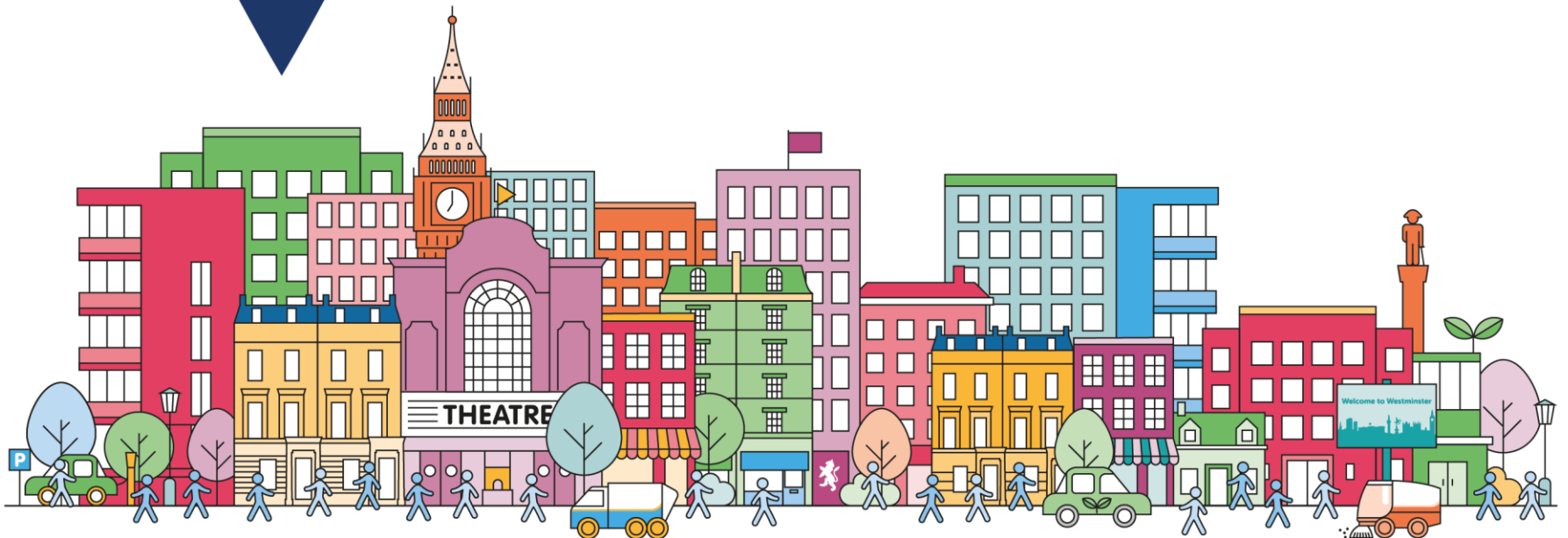




Budget and Performance Task Group

Capital Strategy

Steven Mair
City Treasurer



Agenda

- Executive summary
- Financial summary
- Flexible use of capital receipts
- ELT summaries:
 - *Growth, Planning and Housing*
 - *City Management & Communities*
 - *Children's Services*
 - *Adult Services*
 - *Corporate Services*
 - *City Treasurers*



Executive Summary

This capital strategy will deliver a range of benefits which aim to achieve *City for All* objectives, including:

- New and replacement affordable homes
- Improved public spaces, transport, pedestrian environment and infrastructure
- New improved leisure and education facilities
- Well-maintained and efficiently managed infrastructure



Executive Summary

The report outlines:

- General Fund (GF) - detail on proposed expenditure and income budgets for 2019/20 and the 5 years to 2023/24
- Summarised future years GF expenditure and income budgets from 2024/25 to 2032/33
- Housing Revenue Account (HRA) – detail on key schemes in the proposed budget for 2019/20 and summarised view of the 5 and 30 year plans



Financial Summary

The General Fund capital programme covers five areas of expenditure:

- **Development (£954.3m gross expenditure)** – achieves strategic aims and generate income.
- **Investment (£71.9m gross expenditure)** – these schemes will help to generate income and increase the diversification of the Council's property portfolio.
- **Major Strategic Acquisitions (£134.8m gross expenditure)** - where the council acquires properties to enable the development of key strategic sites for future regeneration and investment opportunities.
- **Efficiency (£35.6m gross expenditure)** – these schemes are funded by Flexible use Capital Receipts (FCR) and qualifying projects must produce ongoing revenue savings or transform service delivery.
- **Operational (£1.324bn gross expenditure)** – these schemes are related to day to day activities that will ensure the Council meets its statutory requirements.
- **Total gross expenditure - £2.521bn**



Financial Summary

- The table below summarises the capital programme by executive directorate:

	Forecast	Five Year Plan					Future Years to 2032/33 £000	Total £000
	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	2022/23 £000	2023/24 £000		
Expenditure								
Adult's Services	291	1,068	200	200	-	-	-	1,759
Children's Services	9,094	11,956	12,958	585	330	-	-	34,923
City Management & Communities	84,687	66,752	74,688	26,697	22,686	18,491	1,200	295,200
City Treasurer	-	39,592	16,488	19,401	19,892	17,160	530,760	643,293
Corporate Services	3,910	1,465	310	390	3,070	1,050	10,083	20,278
Growth, Planning & Housing	176,151	205,589	165,292	216,748	156,081	92,184	302,255	1,314,300
FCR	31,327	3,250	675	400	-	-	-	35,652
Housing Subsidiary Company (WOC)	-	14,403	70,508	64,165	23,352	2,937	79	175,444
Total Expenditure	305,460	344,075	341,119	328,586	225,411	131,822	844,377	2,520,849
Funding								
External Funding	(134,559)	(71,025)	(54,542)	(20,262)	(16,942)	(11,607)	-	(308,937)
Capital Receipts	(96,147)	-	(47,645)	(43,205)	(8,900)	(193,886)	(36,613)	(426,396)
Total Funding	(230,706)	(71,025)	(102,187)	(63,467)	(25,842)	(205,493)	(36,613)	(735,333)
Net Funding Requirement	74,753	273,050	238,932	265,119	199,569	(73,671)	807,764	1,785,517



Flexible Use of Capital Receipts (FCR)

We are able to use capital receipts generated between 2016/17 to 2021/22 to fund revenue costs of transformation projects which are forecast to generate ongoing savings.

For the 2018/19 Capital Strategy, the Council approved the use of capital receipts to fund three initiatives: Westminster City Hall Refurbishment, the Digital Transformation Programme and a contribution to the pension fund deficit.

Use of FCR must be approved by Full Council before they can be applied. This approval can take place in November and March. As set out below, an additional £7.2m will be requested for approval.

Project Name	Total Authorised Budget	2017/18 Outurn	2018/19 forecast	2019/20 forecast	2020/21 forecast	2021/22 forecast	Approval
	£000	£000	£000	£000	£000	£000	£000
Capitalisation of Pension Contribution	30,000	10,000	20,000	-	-	-	-
City Hall Revenue Costs	18,000	9,875	10,743	2,500	-	-	(5,118)
Digital Transformation Revenue Costs	3,000	2,666	334	-	-	-	-
Network and Telephony Transformation			250	600	375	100	(1,325)
Technology Refresh			-	150	300	300	(750)
Net Funding Requirement	51,000	22,541	31,327	3,250	675	400	(7,193)





Budget and Performance Task Group

Growth, Planning & Housing *General Fund*

Barbara Brownlee
Executive Director



GPH General Fund – Key Projects Over the Next 5 Years (1)

The five year capital programme for GPH (General Fund – GF), from 2019/20 to 2023/24 has a gross budget of £1.011bn (£0.799bn net). Some of the key projects over this period are highlighted below:

- **Strategic Acquisitions (£132.490m gross expenditure)** – this is to facilitate future development opportunities as part of the Leisure Review and Huguenot House.
- **Lisson Grove Programme (£57.905m gross expenditure)** - the current Lisson Grove office is approaching the end of its economic life and an alternative site has been identified locally. The new site will include a civic office, combined health and wellbeing centre and new homes. The existing offices will then be available for redevelopment and delivery of a substantial level of additional housing.
- **Oxford Street District (£50.000m/yr gross expenditure over 3 years)** – the Council’s investment for the redesign, upgrade and development of the district



GPH General Fund – Key Projects Over the Next 5 Years (2)

- **Huguenot House (£65.736m gross expenditure, £21.624m net)** A proposed mixed use scheme for the redevelopment of a council asset near Leicester square, delivering a cinema, retail, office and residential units.
- **Carlton Dene (£48.634m, £8.864m net)** - Redevelopment of an existing care home as part of the SHSOP programme, providing modern care facilities alongside affordable housing.
- **Housing Subsidiary Company (£175.365m, £171.151m net)** – The business plan for the housing company is compiled on the basis of exemplar schemes which could progress to full development and deliver a mix of social, intermediate and market housing for sale or letting. The above figure represents the funding required by the subsidiaries from the Council in order to progress schemes.



GPH General Fund - 5 Year Capital Programme

The gross capital expenditure forecast for 2019/20 to 2023/24 is £1.011bn (net £0.799bn). An overview of the GPH capital budget is shown below:

Grouping	5 Year Gross Expenditure £m	5 Year Income £m	5 Year Net Budget £m
Development	491.854	(188.667)	303.187
Placeshaping	212.827	(7.364)	205.508
Housing	15.102	(8.602)	6.500
Property	98.523	-	98.523
Business & Enterprise	16.748	(3.674)	13.074
Planning	0.794	-	0.794
Housing Subsidiary Company (WOC)	175.365	(4.214)	171.151
Total Capital Programme	1,011.258	(212.521)	798.737



GPH General Fund - 2019/20 Capital Expenditure (1)

The GPH GF Capital Programme for 2019/20 has a gross budget of £220.0m (£201.7m net). The key projects in 2019/20 are outlined below

- **Oxford Street District (£50.000m gross expenditure in 19/20)** – this is the Council’s investment in 2019/20 for the future development of the district.
- **Beachcroft (£15.4m gross expenditure in 19/20)** - The care home is to be completed by April 2020 with the private units to complete in early 2020/21.
- **Luxborough (£8.572m gross expenditure in 19/20)** - the project is progressing to detailed design, exploring options including a mixed-use development.
- **Strategic Acquisitions (£8.000m gross expenditure in 19/20)** – this is related to acquisitions proposed in 2019/20 to facilitate developments for Huguenot House and the Leisure Review.



GPH General Fund - 2019/20 Capital Expenditure (2)

- **Property Investment Acquisitions (£71.900m gross expenditure in 19/20)** – this is related to the acquisition of investment properties in order to generate an on-going income stream.
- **Housing (£15.102m gross expenditure, £6.500m net in 19/20)** – this is in relation to the purchase of temporary accommodation properties, AHF payments to registered providers and public realm works in and around Church Street.
- **Seymour Leisure Centre (£3.610m gross expenditure in 19/20)** – this is related to the rebuild of the leisure centre as part of the new location for Marylebone Library



GPH General Fund - 2019/20 Capital Programme

The gross capital expenditure forecast for 2019/20 is £220.0m (net £201.7m). An overview of the 2019/20 capital budget is shown below:

Grouping	2019/20 Gross Expenditure £m	2019/20 Gross Income £m	2019/20 Net Budget £m	2018/19 Net Forecast £m
Development	49.688	(6.381)	43.307	28.736
Placeshaping	57.748	(1.215)	56.533	0.625
Housing	15.102	(8.602)	6.500	18.763
Property	80.909	-	80.909	56.235
Business & Enterprise	1.748	(0.674)	1.074	1.736
Planning	0.394	-	0.394	-
Housing Subsidiary Company	14.403	(1.435)	12.968	-
Total Capital Programme	219.992	(18.307)	201.685	106.095





Budget and Performance Task Group

Growth, Planning & Housing *Housing Revenue Account*

Barbara Brownlee
Executive Director



HRA - Capital Expenditure (1)

- The HRA is a ringfenced account under statute
- The Council's ability to borrow is limited, the cap set by Government is £333.5m
- We model the HRA over 30 years to see how cyclical works, regeneration plans and changes in government legislation, e.g. rent levels affect capex, borrowing and reserves
- Regeneration plans to deliver new housing means headroom reduces to a minimal level of £0.2m by 2020/21 before it grows again
- Affordable Housing Fund is utilised to help fund the regeneration, £38.2m is expected to be used in 2019/20. £127.7m over the next 5 years and £263.5m over 30 years.
- A bid for additional borrowing cap is being prepared in response to the governments announcement of £1bn capacity being made available.
- £20m of GLA funding previously included for Church Street has been taken out of the ongoing programme.



HRA - Capital Expenditure (2)

The key projects over the next 5 years are outlined below:

Major Works (£39.315m 2019/20; £188.944m 5 years):

This spend recognises the refurbishment works required on existing stock held including electrical works, external repairs and decorations, lifts, kitchens and bathrooms and works on void properties.

Regeneration – Tollgate Gardens (£9.680m 2019/20; £9.680m 5 years):

Regeneration in Maida Vale. Demolition of 59 tenanted and 30 private units, enabling 86 new affordable units and 109 private units. Scheme is projected to deliver a surplus to the HRA.

Self-financing (£10.000m 2019/20; £50.000m 5 years):

Self-financing refers to the purchase of housing stock using capital receipts generated through right to buy sales and strategic disposal of void properties. The council can derive better value by disposing of high value properties and acquisition of units which fit the profile of housing most commonly required.

NB. The figures above are gross budgets and do not reflect the income that these schemes will receive or generate.



HRA - Capital Expenditure (3)

The key projects over the next 5 years are outlined below:

Other Estates Regeneration (£2.963m 2019/20; £119.398m 5 years):

This reflects other regeneration options which are under consideration but which may still be at feasibility or options assessment stage, however for prudence the plan assumes a level of spend to allow for the potential that these could progress.

Other (£49.633m 2019/20; £141.962m 5 years):

Includes identified infill projects such as converting basements and storage sheds, new build on underutilised garage sites, car parks and vacant land. Also a contingency allowance for other schemes.

NB. The figures above are gross budgets and do not reflect the income that these schemes will receive or generate.



HRA - 5 and 30 Year Capital Programme

The capital expenditure proposed for the next 5 years is £662.1m and across 30 years £1,717.2m

Summary details are set out below:

Grouping	5yr Gross Expenditure £m	30yr Gross Expenditure £m
Major Works	188.944	902.044
Regeneration	281.237	551.654
Self Financing	50.000	110.000
Other	141.962	153.530
Total Capital Programme 2019/20	662.143	1,717.228



HRA - 2019/20 Capital Expenditure (1)

The key regeneration projects in 2019/20 are outlined below:

Regeneration – Cosway Street (£13.040m 2019/20; £27.752m 30 year plan):

Provision of 57 new residential units for private sale. Surplus generated through sales will be used to invest in other projects in the wider HRA portfolio.

Regeneration – Ebury Bridge (£23.528m 2019/20; £139.414m 30 year plan):

Preferred option delivering 750 homes identified with further modelling on potential delivery routes now being undertaken.

Regeneration – Lisson Arches (£8.9800m 2019/20; £24.080m 30 year plan):

The site is adjacent to disused railway arches in the Church Street ward. The development will provide 44 sheltered accommodation flats, 1 scheme manager's flat and 14 private flats for adults aged 55+.

Regeneration – Luton Street (£6.374m 2019/20; £12.126m 30 year plan):

To deliver 172 new residential units comprising 62 affordable and 109 private sector units. An overage agreement is in place which could benefit the Council if sale proceeds exceed a given threshold.

NB. The figures above are gross budgets and do not reflect the income that these schemes will receive or generate.



HRA - 2019/20 Capital Expenditure (2)

The key projects in 2019/20 are continued below:

Regeneration – Parsons North (£11.358m 2019/20; £22.110m 30 year plan):

Delivery of 60 new homes, of which 19 affordable and 41 private sale. The scheme will also lead to enhanced landscaping and biodiversity upgrade works in the vicinity.

Regeneration – Ashbridge Street (£6.940m 2019/20; £9.074m 30 year plan):

Development of circa 28 affordable homes, and wider public realm improvements to the immediate area. Provides key decant facility to enable the wider Church Street regeneration.

NB. The figures above are gross budgets and do not reflect the income that these schemes will receive or generate.



HRA - 2019/20 Capital Programme

The capital expenditure proposed for 2019/20 is £181.810m. Summary details are set out below:

Grouping	2019/20 Gross Expenditure Budget £m	2018/19 Gross Expenditure Forecast £m	2017/18 Gross Expenditure Outturn £m
Major Works	39.315	49.668	31.891
Regeneration	82.863	41.728	25.475
Self Financing	10.000	18.339	22.064
Other	49.633	16.616	2.737
Total Capital Programme 2019/20	181.810	126.351	82.167

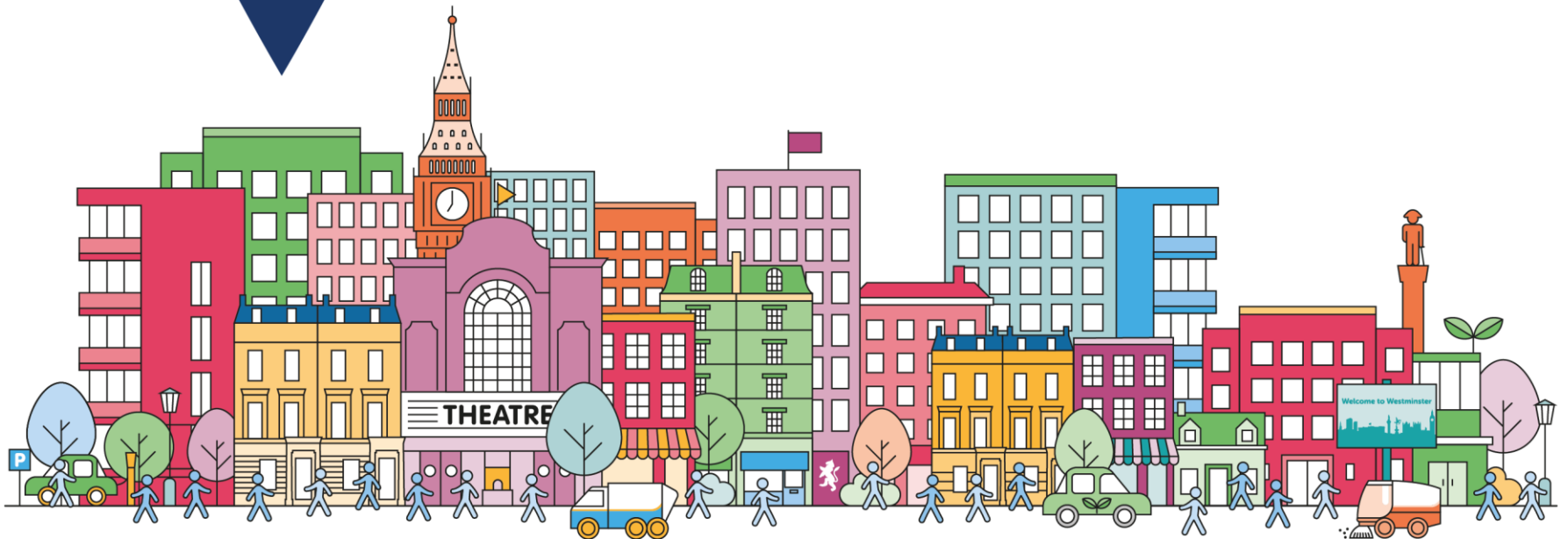




Budget and Performance Task Group

City Management & Communities

Richard Barker, Executive Director



CMC – Key Projects Over the Next 5 Years

The five year capital programme for CMC, from 2019/20 to 2023/24 has a gross budget of £209.312m (£121.400m net). Some of the key projects over this period are highlighted below:

- **Waste Fleet Procurement** (£42m gross and net) – the procurement of a new fleet of waste vehicles. A decision on the procurement strategy is pending.
- **Planned Preventative Maintenance (PPM) and Structural Works** (£64.135m gross, £61.767m net) – annual PPM programme to ensure highways assets remain safe and efficient.
- **Public Realm Improvement Schemes** (£72.678m gross, £3.102m net) – A programme of public realm works to deliver well managed and high quality streetscapes across the City. Key projects include Hanover Square, Queensway, East Mayfair and Ceremonial Streetscapes.



CMC - 5 Year Capital Programme

The gross capital expenditure forecast for 2019/20 to 2023/24 is £209.312m (net £121.400m). An overview of the CMC capital budget is shown below

Grouping	5 Year Gross Expenditure £m	5 Year Income £m	5 Year Net Budget £m
City Highways – Planned Preventative Maintenance and structural works	64,135	(2,368)	61,767
City Highways - Public Realm schemes	72,678	(69,577)	3,102
City Highways - transport schemes	9,268	(7,168)	2,100
Other asset maintenance/improvements*	10,571	(1,740)	8,831
Waste	42,700	-	42,700
Other projects	9,960	(7,060)	2,900
Total Capital Programme	209,312	(87,913)	121,400

*Other asset maintenance/improvements includes works to leisure facilities, libraries, parks and cemeteries



CMC - 2019/20 Capital Expenditure

The CMC Capital Programme for 2019/20 has a gross budget of £66.750m (£23.460m net). Additional information on the key projects is provided below:

City Highways PPM and named structural works (£17.049m gross, £16.324m net): The major programmes within this area are:

- **Structural work on bridges and structures** (£5.051m gross, £4.726m net) – includes programmed maintenance (£1.010m gross, £0.760m net) plus additional works to Piccadilly Underpass (£2.800m gross), Waterloo and Golden Jubilee Bridges (£0.325m gross, £0.250m net) and Mooring Rings on Victoria Embankment (£0.916m gross)
- **Highways Maintenance – carriageways and footways** (£5.490m gross and £5.090m net)
- **Lighting Improvement and other works** (£6.508m gross and net) – includes programmed maintenance and LED Lighting Rollout



CMC - 2019/20 Capital Expenditure (2)

The CMC Capital Programme for 2019/20 has a gross budget of £66.750m (£23.460m net). Additional information on the key projects is provided below:

City Highways Public Realm Improvement Schemes (£37.157m gross, £3.092m net): These projects focus on public realm enhancements and are predominantly externally funded. Major projects included within this category are:

- **Hanover Square** (£5.000m gross), which will integrate Crossrail's new Bond Street Eastern Ticket Hall with existing heritage and other major development schemes
- **Westminster Ceremonial Streetscapes** (£8.172m gross) which will integrate public realm improvements with embedded protective measures
- **Queensway Streetscape** (£2.612m gross) which will improve the public realm between Bayswater Road and Westbourne Grove / Bishop's Bridge Road
- **East Mayfair** (£2.617m gross) which will deliver a well-managed, high quality streetscape in the East Mayfair area around Burlington Gardens, Old Burlington Street, Clifford Street and Boyle Street



CMC - 2019/20 Capital Expenditure (3)

The CMC Capital Programme for 2019/20 has a gross budget of £66.750m (£23.460m net). Additional information on the key projects is provided below:

City Highways – transport schemes (£7.068m gross, £1.300m net) – £3.668m gross relates to Westminster’s Local Implementation Plan (LIP), which is comprised of a number of projects focusing on delivery of the Mayor of London’s Transport Strategy. This expenditure is fully funded by TfL. The remainder relates to local safety and traffic management schemes, and cycle schemes.

Other asset maintenance and improvements (£3.524m gross, £2.204m net) – this includes works on leisure facilities (£2.230m gross), libraries (£0.580m) parks and cemeteries (£0.513m gross). Some CIL funding has been allocated towards these projects (e.g. Paddington Recreation Ground).

Waste and Other Projects (£1.952m gross, £0.504m net) – the majority of spend and all funding relates to the Disabled Facilities Grant and Safe and Secure Homes which provide essential adaptations to enable residents to remain independent in their homes.



CMC - 2019/20 Capital Programme (4)

The gross capital expenditure forecast for 2019/20 is £66.750m (net £23.459m). An overview of the CMC capital budget is shown below

Grouping	2019/20 Gross Expenditure £m	2019/20 Gross Income £m	2019/20 Net Budget £m	2018/19 Net Forecast £m
City Highways – Planned Preventative Maintenance and structural works	17.049	(0.725)	16.324	16.295
City Highways - Public Realm schemes	37.157	(34.066)	3.092	6.206
City Highways - transport schemes	7.068	(5.768)	1.300	1.551
Other asset maintenance/improvements*	3.524	(1.320)	2.204	3.029
Waste	0.140	-	0.140	2.212
Other projects	1.812	(1.412)	0.400	0.358
Total Capital Programme	66.750	(43.291)	23,460	29.651

*Other asset maintenance/improvements includes works to leisure facilities, libraries, parks and cemeteries



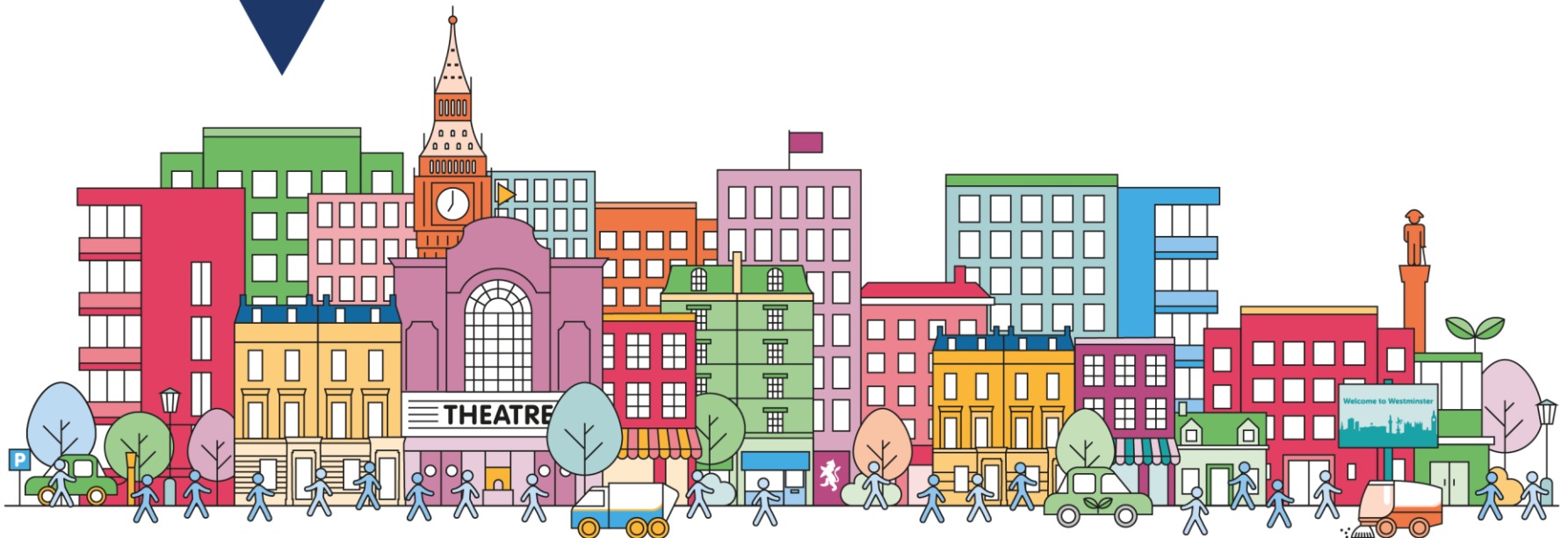


Budget and Performance Task Group

Children's Services

Melissa Caslake

Bi-Borough Executive Director



Children's Services – Key Projects

The five year capital programme for Children's Services, from 2019/20 to 2023/24 has a gross budget of £25.829m (£2.346m net). Some of the key projects over this period are highlighted below:

- **St Marylebone Bridge Special School - School Expansion (5 Year £9.200m gross, £NIL net; 2019/20 £5.272m gross, £NIL net)** – In order to meet the projected rise in demand for Special Educational Needs places, one school, St Marylebone Special School, is being expanded to enable it to offer an additional 29 spaces. The project is due to complete in 2020/21.
- **King Solomon School Expansion and Ark Paddington Green – School Expansion (£6.100m gross, £NIL net; 2019/20 £2.815m gross, £NIL net)** – King Solomon Academy is being expanded to offer an additional 30 places per year group rising from 60 to 90 places. Forecast expenditure for 2019/20 £2.815m. The project is expected to complete in 2020/21.
- **Portman Boiler and Distribution – Non Schools Estate Maintenance (5 Year/ 2019/20; £2.951m gross, £1.346m net)** – Complete refurbishment of Portman to deliver full Children's Centre and Hub services. This project is expected to complete in 2019/20 to budget.



Children's Services - 5 Year Capital

The gross capital expenditure budget for 2019/20 to 2023/24 is £25.829m with an income budget of £23.482m. The net capital expenditure budget is £2.346m. An overview is outlined below:

Grouping	5 Year Gross Expenditure £m	5 Year Gross Income £m	5 Year Net Expenditure £m
School Expansions	19.988	(19.988)	-
School Estate Maintenance	3.923	(3.494)	0.429
Non-Schools Estate Maintenance	1.917	-	1.917
Total Capital Programme	25.829	(23.482)	2.346



Children's Services - 2019/20 Capital Programme

The gross capital expenditure budget for 2019/20 is £11.956m with a gross income budget of £11.079m. The net capital expenditure budget is £0.876m. An overview is shown below:

Grouping	2019/20 Gross Expenditure £m	2019/20 Gross Income £m	2019/20 Net Expenditure £m	2018/19 Net Forecast £m
School Expansions	8.087	(8.087)	-	6.930
School Estate Maintenance	3.618	(2.272)	1.346	2.478
Non-Schools Estate Maintenance	0.250	-	0.250	0.622
Total Capital Programme	11.956	(11.079)	0.876	10.030



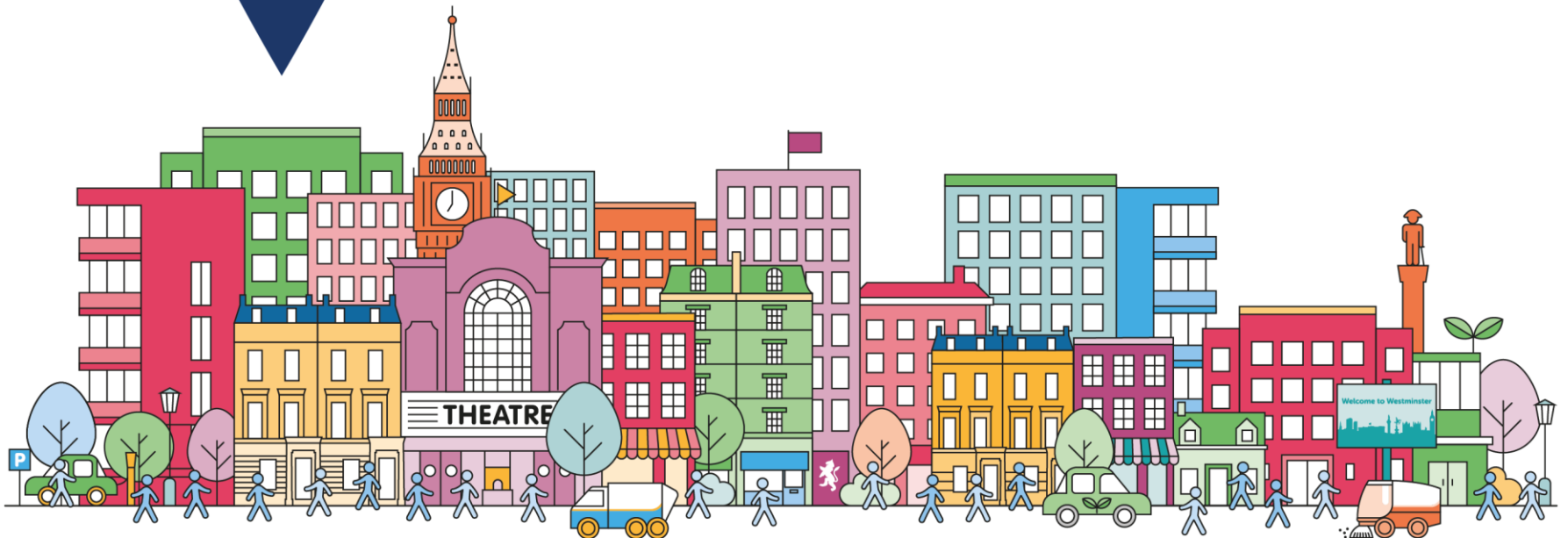


Budget and Performance Task Group

Adults Services

Bernie Flaherty

Bi-Borough Executive Director



Adults Services – Key Projects

The five year capital programme for Adults, from 2019/20 to 2023/24 has a gross budget of £1.468m (net £0), while over the one year 2019/20 the gross budget is £1.068m (net £0). Some of the key projects over this period are highlighted below:

- **Lupus Street (5 year and 2019/20: £0.327m gross; net £0):** To remodel the existing building to provide a six (6) bedded residential property which will be used to deliver an intermediate care service to house and support people who have or at risk of having Serious Mental Health needs.
- **Framework-I upgrade to Mosaic (5 year: £0.650m gross, 2019/20: £0.250m gross; net £0):** This is a key component in meeting statutory responsibilities under the Care Act 2014. It will increase the range of choice available to our customers. In addition the system will also provide the base for working with health partners to develop a shared care record to meet the vision of a fully integrated, health and social care delivery system
- **Barnard and Florey (5 year and 2019/20: £0.091m gross; net £0):** The refurbishment will deliver 2x 3 person shared living schemes for learning disability residents with complex physical health needs.



Adults Services - 5 Year Capital Programme

The gross capital expenditure forecast for 2019/20 to 2023/24 is £1.468m (net £0). An overview of the Adults capital budget is shown below

Project	5 Year Gross Expenditure £m	5 Year Income £m	5 Year Net Budget £m
Lupus Street	0.327	(0.327)	-
Barnard Lodge and Florey	0.091	(0.091)	-
Framework-I upgrade to Mosaic	0.650	(0.650)	-
Customer Self-service Digital	0.100	(0.100)	-
Health Integration	0.200	(0.200)	-
Total Capital Programme	1.468	(1.468)	-



Adults Services - 2019/20 Capital Programme

The gross capital expenditure forecast for 2019/20 is £1.068m (net £0).
An overview of the 2019/20 capital budget is shown below

Project	2019/20 Gross Expenditure £m	2019/20 Gross Income £m	2019/20 Net Budget £m	2018/19 Net Forecast £m
Lupus Street	0.327	(0.327)	-	-
Barnard Lodge and Florey	0.091	(0.091)	-	-
Framework-I upgrade to Mosaic	0.250	(0.250)	-	-
Customer Self-service Digital	0.100	(0.100)	-	-
Health Integration	0.200	(0.200)	-	-
People First Web site	0.100	(0.100)	-	-
Total Capital Programme	1.068	(1.068)	-	-

*ASC is forecasting gross expenditure and income of £0.291m in 2018/19



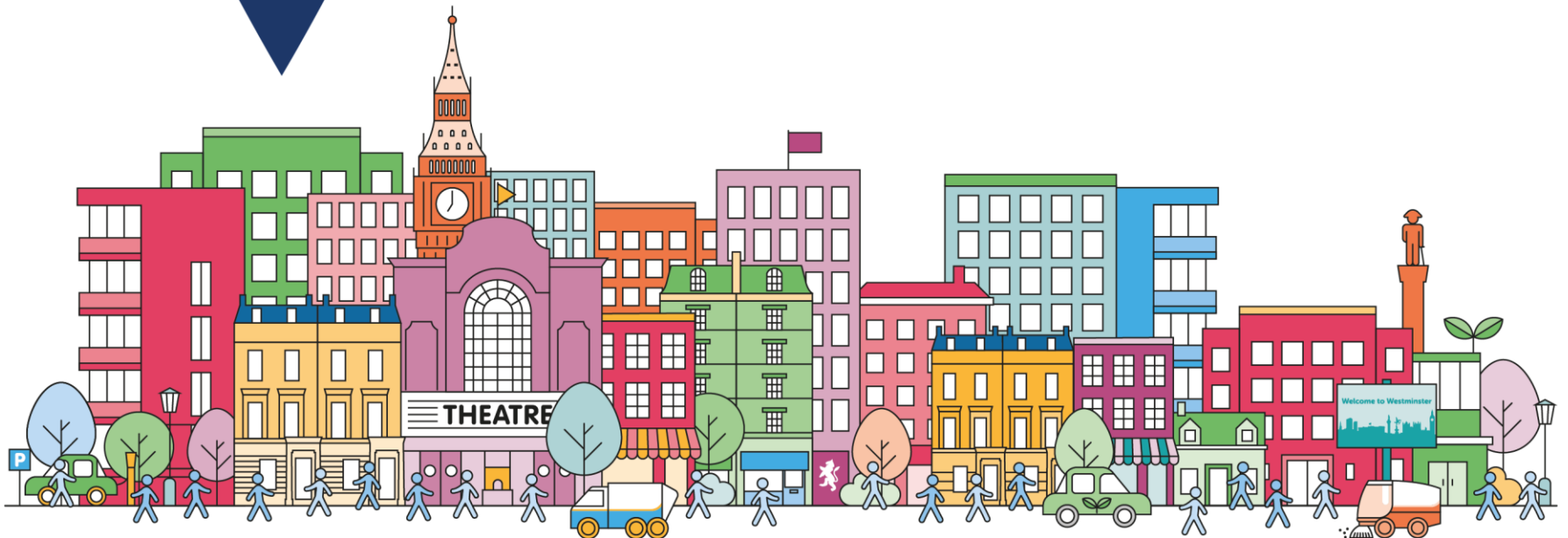


Budget and Performance Task Group

Corporate Services

Ben Goward

Chief Information Officer



Corporate Services– Key Projects Over the Next 5 Years

The five year capital programme for Corporate Services, from 2019/20 to 2023/24 has a gross budget of £6.285m all related to ICT. Some of the key projects over this period are highlighted below:

- **End User Computing Refresh (5 Year £4.335m gross; 2019/20 £0.965m)** - this relates to the upgrade of Windows 10 and the replacement of laptops. This is an ambitious plan and there is risk this could be slip due to unforeseen issues with Window 10 testing or the new hardware. In the future, issues such as bring your own device or new technology developments such as further enhancement of smart phones may impact on the future capital programme.
- **Data Network Refresh (5 Year £0.825m gross; 2019/20 £0.750m)** - Rollout of telephony transformation prep items (headsets/speakerphones), concurrent with rollout of new Windows 10 laptops for staff returning to City Hall.



Corporate Services - 5 Year Capital Programme

The gross capital expenditure forecast for 2019/20 to 2023/24 is £6.285m and is all ICT related. An overview of the Adults capital budget is shown below

Project	5 Year Gross Expenditure £m	5 Year Income £m	5 Year Net Budget £m
Core Departmental Applications	0.375	-	0.375
Data Centre Refresh	0.500	-	0.500
Data Network Refresh	0.825	-	0.825
End User Computing Refresh	4.335	-	4.335
Meeting Room Refurb	0.250	-	0.250
Total Capital Programme	6.285	-	6.285



Corporate Services - 2019/20 Capital Programme

The gross capital expenditure forecast for 2019/20 is £1.465m. An overview of the 2019/20 capital budget is shown below

Project	2019/20 Gross Expenditure £m	2019/20 Gross Income £m	2019/20 Net Budget £m	2018/19 Net Forecast £m
Core Departmental Applications	0.075	-	0.075	0.200
Data Centre Refresh	0.100	-	0.100	0.100
Data Network Refresh	0.75	-	0.75	0.190
End User Computing Refresh	0.965	-	0.965	3.370
Corporate Software Licences	-	-	-	0.050
Meeting Room Refurb	0.250	-	0.250	-
Total Capital Programme	1.465	-	1.465	3.910

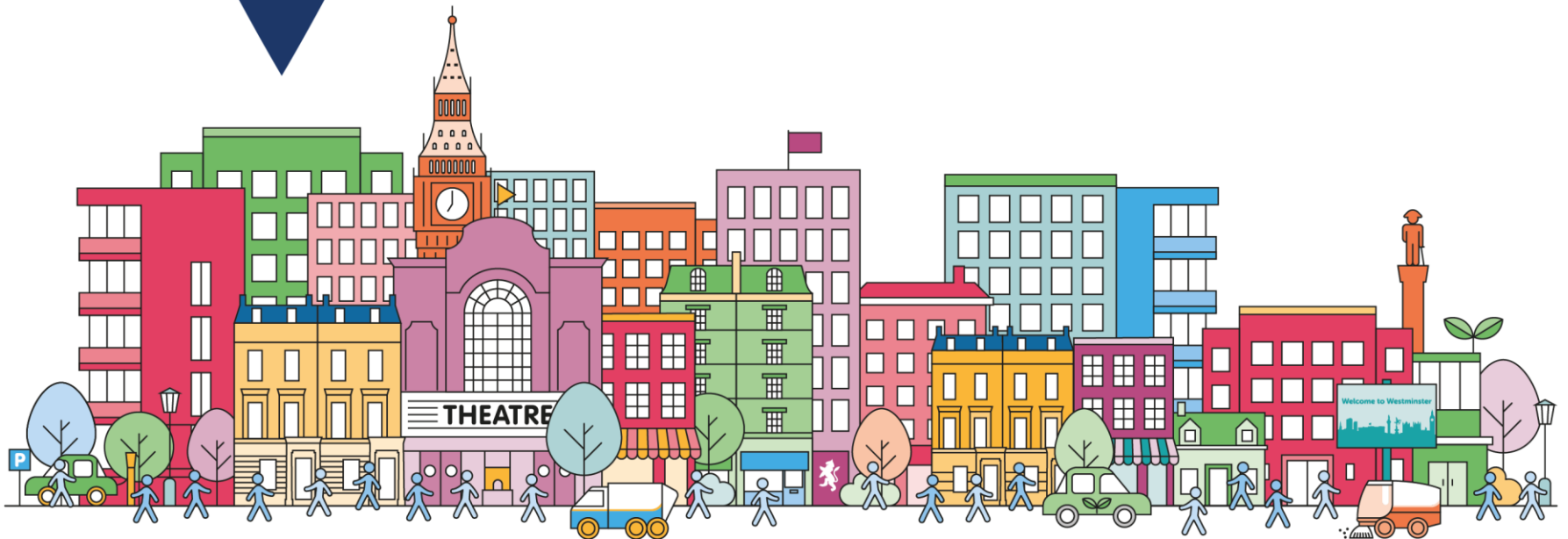




Budget and Performance Task Group

City Treasurer's Department

Steven Mair
City Treasurer



City Treasurer's - 5 Year Capital Programme

The City Treasurer's Department holds capital contingency budgets of £112.533m over the five year capital programme. This is related to contingencies for development projects and general contingencies for the Council projects as whole.

Project	5 Year Gross Expenditure £m	5 Year Gross Income £m	5 Year Net Budget £m	
Capital Contingencies	112.533	-	112.533	
Project	2019/20 Gross Expenditure £m	2019/20 Gross Income £m	2019/20 Net Budget £m	2018/19 Net Forecast £m
Capital Contingencies	39.592	-	39.592	-

